

First name:	Surname:	Brief overview of your background and experience in this SIG subject matter: (maximum 150 words)	What motivated you to put yourself forward for election to the APM Assurance SIG committee? (maximum 150 words)	What qualities, skills and experience do you think you'll bring to the APM Assurance SIG committee? (maximum 150 words)
Emily	Blackwell	Assurance is a large part of my role and is something I am always looking to do better and I feel that getting involved with the SIG will help not only myself but the role that assurance plays in projects.	I am someone who likes to support others and ensure that projects and the supporting processes like assurance are done to the best of people ability. I want to help spread the knowledge of assurance.	I deal with assurance on an almost daily basis so am well versed in creating, running, planning various types of assurance. I am also someone who actively participates in debates and enjoys learning from others. I am also a confident speaker and have teaching experience.
Andrew	Krolikowski	I am an independent consultant having previously been managing and principal consultant since 2007 specialising in assurance, scope readiness, organisational maturity and governance. I have experience of leading advisory and assurance commissions with diverse experts on large and complex programmes and projects. My background is over 30 years experience of leadership and consultancy on large and complex projects and programmes in highly regulated sectors. This includes nuclear, clean energy, defence and aerospace as well in 1st and 2nd tier supply chains. I have authored and peer reviewed of P3M best practice publications,	To utilise my breadth and depth of experience within P3M gained throughout my career to make a personal contribution to the future of the Project Management and Assurance professions. To contribute to the growth and interest in P3M Assurance for the ASIG to be the UK leading assurance community representing and reaching out to the assurance practice, specialism and profession. Having previously been active as an APM volunteer on best practice publications, re-election to the ASIG committee gives me an opportunity to continue in a more involved and influential role in the ASIG, the ongoing development of project assurance. This supports my aim of supporting the P3M	Over 30 years experience within P3M and specific experience as a project and programme leader, P3M consultant, independent assurer/advisor and senior leadership team member. This covers integrated business management, the whole PPM lifecycle and through life support. This allows me to utilise context and cross cutting perspectives in the support of the ASIG and its future strategy. Continuation of leadership of the work started in this Committee session to lead and oversee delivery of the short medium and long term ASIG strategy and blueprint. Also actively

		conference presentations and authored journal papers. I have an interest in further development of best practice especially in P3M assurance which has significant scope for development. I am an active volunteer supporting the ASIG for 4 years and current committee member. I co-authored Measures for Assuring Projects and look forward to forthcoming publications and other ASIG initiatives.	and assurance community of practice and help guide initiatives and decisions on the professions future direction.	supporting the current ASIG committee with initiatives, future planning and decision making. I have also authored and reviewed APM and Axelos best practice publications, presented at conference, and authored formally peer reviewed Journal publications on P3M, assurance and governance topics. I am particularly interested in the development of P3M Assurance best practice, which is currently evolving and has significant scope for further development.
Edward	Mason-Smith	I am an experienced Project and Programme manager working across both private and public sectors and have been aligned to the APM project methodology for most of my career with a focus on quality delivery of best practice project management. I have also spent the last 3 years on the APM Channel Islands sub-committee supporting events, development, and community engagement throughout. I lead a team providing assurance and project review services across a wide range of organisations and sectors, as well as directly delivering assurance reviews myself. I utilise the Association of Project Management 'Measures for	I believe that quality Project Management, aligned to best practice, is fundamental to the success of businesses and the wider economy. The APM Assurance SIG is, in my view, fundamental to improving the understanding and the assurance, of quality in project delivery. By sitting on the SIG, I will be able to directly influence the APM and Project Management community to collectively improve this quality.	My project management experience (like many project managers) gives me the skills and knowledge to deliver on the APM Assurance SIG goals, objectives and specified deliverables. I have also spent the last 3 years on the APM Channel Islands sub-committee supporting events, development and meetings throughout. My direct experience of application of the Assurance SIGs outputs puts me in an excellent position to understand and influence future improvements/ changes.

		Assuring Projects' toolkit as a basis for these reviews and am motivated to support the continued development of this toolkit and other APM assurance best practice aligned to real world application.		
Roy	Millard	Through different roles in engineering organisations, I have developed comprehensive knowledge and experience in engineering development and project & programme delivery. I know what a 'good project/programme' looks like, and have the ability to analyse projects & programmes and recommend how their chances of successful delivery can be improved. On a number of occasions, I have had the satisfaction of recovering projects from severe problems, and this has resulted in a deeper understanding of how to make projects & programmes successful. I have a BSc (Hons) degree and a Post-Graduate Diploma in Management Studies (DMS); I am a Fellow of the APM and a full Member of the IET, a past APM Board Member, and past Chair of the APM Audit Committee. I ran the Internal Audit service for TfL's Investment Programme for 15 years, and now work as an independent consultant in governance, risk and assurance.	I established the Assurance SIG in 2007, and led it until 2020. There is still much I would like the SIG to achieve and am therefore very keen to continue as a committee member.	Previous experience as the founder and committee member (mostly as Chair) of the Assurance SIG since its inception.

Hardial	Phull	Following a number of years in traditional delivery-oriented roles and recently, around 5 years of experience in direct assurance roles across Local and Central Government.	To continue to support and help deliver our direction of travel - as outlined in the business plan and blueprint.	With experience for managing the assurance of c.200bn+ of government investment across multiple departments, i can bring a range of insight for assurance practices. In addition to this, as a High Risk reviewer, i have an appreciation for the challenges in assuring GMPP entities.
Gary	Poole	I have worked in programme and project management for over 35 years, in that time holding hands on delivery roles and also functional leadership roles. In the latter, programme and project assurance has always been a core element of the role, ensuring that our investments deliver the outcomes and benefits intended and ensuring that the evolving business case is always valid. I have experience working with leadership to embed and integrate assurance frameworks across large and small organisations, recognising that a one size fits all approach is never the most effective.	I have been a member of the ASIG committee since its inception. I remain passionate that this often neglected element of project management is something that can deliver significant value to organisations. Only now is that value being recognised and I hope to remain a contributor to the journey	Knowledge & experience of assurance approaches and frameworks across a broad range of industries and sectors The ability to organise and deliver. Teamworking Integrity Strive for excellence and continuous improvement
Toby	Robins	Following a career in project delivery, in 2015 I took up a role as Network Rail's Head of Assurance, to lead the development and implementation of the company's infrastructure delivery assurance capability. In that time I have worked collaboratively across	The ability to continue to work collaboratively with assurance colleagues in the community to share and learn, with the aim of improving assurance capability, resulting in greater outcomes for project delivery.	A project delivery background, but transitioned to assurance in 2015 to lead the development of Network Rail's assurance capability. Collaboration across sectors and industry to identify and support good practice in assurance.

		sectors, industries and government to identify, share and implement good practice. I am an active IPA Gateway High Risk Project and internal assurance reviewer.		Support for the committee to deliver workstreams and progress the committee's outputs.
Andrew	Schuster	I am a consultant specialising in risk and assurance management for major projects. I have designed, implemented and operated assurance management frameworks for organization. In addition, I'm an active researcher of assurance management having recently completed an APM funded research project on this topic.	I has a previous member of the SIG committee. I believe the SIG does important work and I enjoyed working with the other members. I would like to continue working on the SIG.	I am able to help execute the mandate of the group, be it related to member engagement, thought leadership, research or other important duties.
Mark	Smith	20 years experience in independent assurance of major projects and portfolios for technology start-ups, multinational commercial and public sector organisations, most recently BBC.	As an APM Fellow I enjoy supporting other project managers to make a success of their projects and now have time for committee work, as I'm semi-retired.	I have extensive experience in developing and undertaking proactive and preventative assurance interventions on major projects. I've served as Hon Sec, Chair of IET committees earlier in my career, so understand the role of committees in a professional association.
Roger	Smith	I have over 20 years experience leading large, complex programmes in HM Revenue and Customs. I led programmes in a multi supplier environment, delivering IT enabled change including establishing interfaces with taxpayers and with other organisations ensuring effective management of data and security. My	I am currently on the APM specific interest group on assurance. Over the past years I have enjoyed being part of the SIG, both to network with colleagues and to take forward Assurance as a concept.	- 1990-1994 loan to HM Treasury included work with the then central unit on procurement to improve value for money and on efficiency reviews of departments - 1994-1998, led HM Customs' Investment Appraisal activity, and supported the Permanent Secretary on NAO/Public Accounts Committee

		<p>programme teams have typically comprised around 100 people. My responsibilities ranged from programme management of an estates outsourcing valued at £1.4bn, into programmes and portfolios each costing circa £200m. As Head of Assurance and Investment Appraisal in HMRC, I oversaw a portfolio costing over £500m a year. I am accredited as an IPA High Risk Review Team Leader. I retired from HM Revenue and Customs in 2020, and have been retained as an ad hoc High Risk Review Team Leader.</p>		<p>matters - 1998 to 2016 programme management leadership roles including outsourcing HMRC's estate, business change working with other government departments, modernising PAYE systems and leading a portfolio of IT enabled change in HMRC's compliance area - I have been accredited and undertaken assurance for the (now) IPA since 2006. I undertook across government departments including MOD, Justice, Health, Cabinet Office, Social Security, Education. - From 2016 as Head of HMRC's Assurance and Investment Appraisal, overseeing the department's transformation portfolio valued at circa £1.4bn. This work included assurance and overseeing investment appraisal of the department's EU Exit preparations - In 2020 I retired from HMRC, and was retained by the IPA as a High Risk Review Team Leader. In that role I have undertaken several reviews.</p>
Pamela	Stacey	<p>Throughout my career, I have successfully designed, developed and delivered efficient and effective assurance programmes for business</p>	<p>I have been involved in the Assurance SIG for the past five years and an active Committee Member for four years. Last year, I was elected as Chair and have</p>	<p>I bring my passion and enthusiasm for assurance to the committee, together with a wealth of practical experience and demonstrated</p>

		<p>units and enterprise-wide portfolios/change projects in a highly regulated environment. I have engaged with board committees and key stakeholders as a trusted business partner, providing integrated reporting of audit outcomes, risk management activities, internal controls and compliance. My focus is providing independent assurance that the required elements to deliver the programme and associated benefits are in place and are operating effectively. I am currently Head of Programme &amp; Corporate Assurance for a UK major infrastructure project where I am accountable for developing the integrated assurance strategy and plan, setting standards, developing capabilities and monitoring performance. I collaborate with executives to ensure that assurance recommendations are understood, prioritised appropriately and fed into improvement plans. I have gained significant experience around OCG Gateway Reviews, the Treasury Green Book and Managing Public Money.</p>	<p>worked with the Committee on a number of activities, including the update of our SIG Strategy which sets the vision for the next three to five years. I'm currently leading the ASIG involvement in the multi-SIG conference "Driving Project Performance - Looking Forward". To me, the SIG provides our voice in the APM and is a great opportunity to share knowledge. Through the collective experience of SIG members, we are raising the profile of our profession, and increasing the understanding of the essential role of assurance in portfolio, programme and project management. I am motivated to apply for re-election as I want to contribute, and be part of that journey. In addition this is a great opportunity to learn from my peers and for me to share my experience with others.</p>	<p>outcomes. My peers tell me that I am strong on communication and engagement. I can translate "assurance-speak" into simple, meaningful business language which leads to understanding and action. As an analytical thinker, I am able to assess complex business information, develop conclusions, make recommendations and deliver effective solutions. I enjoy working with other people and believe that the best results are achieved by teams. And, of course, I have robust project management skills!</p>
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